Liverpool John Moores University

Title: INTERNATIONAL HRM AND HRD

Status: Definitive

Code: **5004BUSHR** (117312)

Version Start Date: 01-08-2018

Owning School/Faculty: Academic Portfolio Teaching School/Faculty: Academic Portfolio

| Team | Leader |
|---------------|--------|
| Trevor Morrow | Υ |

Academic Credit Total

Level: FHEQ5 Value: 24 Delivered 78

Hours:

Total Private

Learning 240 Study: 162

Hours:

Delivery Options

Course typically offered: Standard Year Long

| Component | Contact Hours | |
|-----------|---------------|--|
| Seminar | 26 | |
| Workshop | 52 | |

Grading Basis: 40 %

Assessment Details

| Category | Short Description | Description | Weighting (%) | Exam Duration |
|--------------|----------------------|-------------------------------|---------------|------------------|
| Presentation | AS1 | Group presentation and report | 50 | |
| Essay | AS2 | Essay | 50 | |

Aims

The aim of this module is to explore the different approaches to managing people in an international arena. In terms of people management it can be argued that the world marketplace is shrinking. There are more global organisations and outsourcing of people to different countries and cultures. The intention of this module is to explore the management of people and gain an understanding of the varying worldwide policy and practice.

Learning Outcomes

After completing the module the student should be able to:

- 1 Identify differences in managing people, including the organisational and national cultural impact, in various national contexts
- 2 Understand the key human resource roles of diversity, employee relations, reward and managing expatriates
- 3 Evaluate the different HRD practices including talent management in the international arena

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

Presentation 1 2

Essay 3

Outline Syllabus

Approaches to comparative studies - perspectives and policies on managing people

Global & National Context - situational factors and stakeholders

Influences on organisational culture in the international arena

Recruitment and selection of expatriates and international managers

Different approaches to rewarding people

Managing international careers and teams

HRD: Country frameworks - the drive for competitive advantage

HRD needs in the emerging knowledge economy, design and delivery of HRD, evaluation

International talent management

National influences on employee participation and the role of trade unions

Managing diversity in international working

The ethical dimension

Challenges for HRM and HRD in a global arena

Learning Activities

Workshop and seminars to include pre-reading, tutor input and group work.

Notes

This module will draw on a broad selection of recent literature and international research in order to provide a critical approach to the study of HRM and HRD. The module will explore the challenges involved in developing people within an international arena.