# **Liverpool** John Moores University

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Title: PROJECT MANAGEMENT

Status: Definitive

Code: **5005BUSBS** (117031)

Version Start Date: 01-08-2019

Owning School/Faculty: Business and Management Teaching School/Faculty: Business and Management

Team	Leader
Natalie Marguet	Υ

Academic Credit Total

Level: FHEQ5 Value: 24 Delivered 81

**Hours:** 

Total Private

Learning 240 Study: 159

**Hours:** 

**Delivery Options** 

Course typically offered: Standard Year Long

Component	Contact Hours	
Lecture	26	
Tutorial	52	

**Grading Basis:** 40 %

#### **Assessment Details**

Category	Short Description	Description	Weighting (%)	Exam Duration
Exam	Exam.		40	1
Exam	Exam.		20	2
Presentation	Pres.	Group coursework and presentation.	40	

#### Aims

To investigate the strategic, tactical and operational context of projects and project management.

To evaluate the leadership, team and organisational issues of project management. To demonstrate competence and professionalism in the use of project management

tools.

### **Learning Outcomes**

After completing the module the student should be able to:

- 1 Critically evaluate organisational approaches to projects.
- 2 Analyse the concepts of stakeholders, success factors and team roles across the project life cycle.
- 3 Critically evaluate methods, tools and techniques for planning, monitoring and controlling projects and risk.
- 4 Appraise and analyse leadership, teams and roles in successful projects.
- Utilise an established software package and an established project management methodology to provide project management information.
- 6 Demonstrate recognised competencies in an established project management methodology.

# **Learning Outcomes of Assessments**

The assessment item list is assessed via the learning outcomes listed:

Case Study Exam 1 2 3

Prince2 exam 6

Presentation 4 5

# **Outline Syllabus**

Projects and project management. Definitions of projects. The boundary and relationship between projects and operations. Development of project management as a profession (APM, PMI, IPMA).

### Project Success and Failure

Developing concepts of quality and defining project success. Benefits of projects. Project Success Criteria. Stakeholders. Project critical success factors.

### Project Life Cycle Management

Theory of the project life cycle. Upstream and downstream activities. Setting goals and objectives. Establishing deliverables. Project management methodologies. Managing risk.

#### Team roles in Project Management

Skills and competencies. Leadership in a project environment.

Organisational Approaches to Project Management Project structures. Teams and matrices. Project office.

Planning, Implementing, Monitoring and Controlling

Planning and reporting tools and techniques. PRINCE2. Quality management. Cost

control and earned value.

Project Management Information Systems
Use of Microsoft Project for planning, monitoring and controlling.

### **Learning Activities**

Lectures will introduce base-line knowledge with tutorials developing knowledge and skills. The Blackboard site will direct students to the LJMU e-books available in the subject and extend their reading through links to journal articles and links to material provided by professional bodies.

#### **Notes**

The 2 hour exam will be the main summative assessment and will normally be case study based.

The one hour exam will be preparation for students for the Foundation qualification in PRINCE2 and will normally be multiple choice.

The group assessment of learning will include the simulation of a project team, with students working together to plan and define a project, and presenting a project initiation document to a project sponsor.