

Liverpool John Moores University

Title: PROJECT MANAGEMENT
Status: Definitive
Code: **5502HEPBS** (118853)
Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School
Teaching School/Faculty: HELP College

Team	Leader
Alastair Balchin	Y

Academic Level: FHEQ5
Credit Value: 24.00
Total Delivered Hours: 81.00
Total Learning Hours: 240
Private Study: 159

Delivery Options

Course typically offered: Standard Year Long

Component	Contact Hours
Lecture	26.000
Tutorial	52.000

Grading Basis: 40 %

Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Exam	Exam.		40.0	1.00
Presentation	Pres.	Group coursework and presentation.	40.0	
Exam	Exam.		20.0	2.00

Aims

To investigate the strategic, tactical and operational context of projects and project management.

To evaluate the leadership, team and organisational issues of project management.

To demonstrate competence and professionalism in the use of project management tools.

Learning Outcomes

After completing the module the student should be able to:

- LO 1 Critically evaluate organisational approaches to projects.
- LO 2 Analyse the concepts of stakeholders, success factors and team roles across the project life cycle.
- LO 3 Critically evaluate methods, tools and techniques for planning, monitoring and controlling projects and risk.
- LO 4 Appraise and analyse leadership, teams and roles in successful projects.
- LO 5 Utilise an established software package and an established project management methodology to provide project management information.
- LO 6 Demonstrate recognised competencies in an established project management methodology.

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

Examination	LO 1	LO 2	LO 3
Presentation	LO 4	LO 5	
Examination	LO 6		

Outline Syllabus

Projects and project management. Definitions of projects. The boundary and relationship between projects and operations. Development of project management as a profession (APM, PMI, IPMA).

Project Success and Failure

Developing concepts of quality and defining project success. Benefits of projects. Project Success Criteria. Stakeholders. Project critical success factors.

Project Life Cycle Management

Theory of the project life cycle. Upstream and downstream activities. Setting goals and objectives. Establishing deliverables. Project management methodologies. Managing risk.

Team roles in Project Management

Skills and competencies. Leadership in a project environment.

Organisational Approaches to Project Management

Project structures. Teams and matrices. Project office.

Planning, Implementing, Monitoring and Controlling
Planning and reporting tools and techniques. PRINCE2. Quality management. Cost control and earned value.

Project Management Information Systems
Use of Microsoft Project for planning, monitoring and controlling.

Learning Activities

Lectures will introduce base-line knowledge with tutorials developing knowledge and skills. The Blackboard site will direct students to the LJMU e-books available in the subject and extend their reading through links to journal articles and links to material provided by professional bodies.

References

Course Material	Book
Author	OGC
Publishing Year	2009
Title	Managing Successful Projects with PRINCE2
Subtitle	
Edition	
Publisher	London, TSO
ISBN	9780113310593

Course Material	Book
Author	Mantel, S, Meredith, J, Shafer, S and Sutton, M
Publishing Year	2008
Title	Project Management in Practise
Subtitle	
Edition	3rd edition
Publisher	USA John Wiley and Sons
ISBN	0470121641

Course Material	Book
Author	Gray, C and Larson, E
Publishing Year	2006
Title	Project Management
Subtitle	The Managerial Process
Edition	3rd edition
Publisher	Singapore McGraw-Hill
ISBN	0071244468

Course Material	Book
Author	Meredith, J and Mantel, S

Publishing Year	2006
Title	Project Management
Subtitle	A Managerial Approach
Edition	6th edition
Publisher	USA John Wiley and Sons
ISBN	0471742775

Course Material	Book
Author	Schwalbe, K
Publishing Year	2006
Title	Introduction to Project Management
Subtitle	
Edition	
Publisher	Boston Thompson
ISBN	1418835595

Notes

The 2 hour exam will be the main summative assessment and will normally be case study based.

The one hour exam will be preparation for students for the Foundation qualification in PRINCE2 and will normally be multiple choice.

The group assessment of learning will include the simulation of a project team, with students working together to plan and define a project, and presenting a project initiation document to a project sponsor.