Liverpool John Moores University

Title: MANAGING PROJECTS

Status: Definitive

Code: **6020SERBM** (117904)

Version Start Date: 01-08-2012

Owning School/Faculty: Liverpool Business School Teaching School/Faculty: South Eastern Regional College

| Team | emplid | Leader |
|----------------|--------|--------|
| Matthew Veasey | | Y |
| Seng Kok | | |

Academic Credit Total

Level: FHEQ6 Value: 24.00 Delivered 79.00

Hours:

Total Private

Learning 240 Study: 161

Hours:

Delivery Options

Course typically offered: Standard Year Long

| Component | Contact Hours |
|-----------|---------------|
| Lecture | 52.000 |
| Workshop | 26.000 |

Grading Basis: 40 %

Assessment Details

| Category | Short Description | Description | Weighting (%) | Exam Duration |
|----------|----------------------|---|---------------|------------------|
| Essay | report | Individual essay based on a project management case study, 2,500 words. | 40.0 | |
| Exam | Exam | Project management fundamentals exam (closed book, multiple choice). | 20.0 | 1.00 |
| Report | Report | Produce a Project Brief, Project Plan and Risk Analysis, 2,500 words. | 40.0 | |

Aims

To equip students with the knowledge and skills to understand the relevance and

significance of project management principles in an organisational context. To enable students to demonstrate competence in the application of project management methods through the project life cycle.

Learning Outcomes

After completing the module the student should be able to:

- LO 1 Explain the characteristics of organisation approaches to project management.
- LO 2 Evaluate the importance of effective management of the project life cycle.
- LO 3 Critically analyse the skills and competencies required of the project team and project manager.
- LO 4 Transfer detailed knowledge of the concepts of stakeholders, success criteria and critical success factors and apply systematically in the context of projects.
- LO 5 Apply methods, tools and techniques for planning, monitoring and controlling projects and for managing risk.
- LO 6 Evaluate and use computer packages in providing planning and reporting information to assist in managing projects.
- LO 7 Utilise the highly specialized knowledge of a recognized project methodology by critically appling to specific project scenarios.

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

| report | LO | LO | LO |
|-------------|---------|----|----|
| | 1 | 2 | 3 |
| Examination | LO 7 | | |
| Report | LO | LO | LO |
| | 4 | 5 | 6 |

Outline Syllabus

- 1. Introduction to project management
- 2. Planning and monitoring of projects
- 3. Project lifecycles
- 4. Understand the make-up of project teams and structures
- 5. Management of risk and stakeholders in projects
- 6. Success and Failure criteria
- 7. Recognised project methodologies
- 8. Use of project management software

Learning Activities

Lectures and workshops where group discussion is encouraged. Case studies highlighting particular project issues will be used in group discussion and structured

References

| Course Material | Book |
|-----------------|---|
| Author | Office of Government Commerce |
| Publishing Year | 2009 |
| Title | Managing Successful Projects with PRINCE2(TM) |
| Subtitle | |
| Edition | |
| Publisher | London: The Stationery Office |
| ISBN | |

| Course Material | Book |
|-----------------|--------------------|
| Author | Maylor, H |
| Publishing Year | 2003 |
| Title | Project Management |
| Subtitle | |
| Edition | 3rd edition |
| Publisher | London: Pitman |
| ISBN | |

| Course Material | Book |
|-----------------|---------------------------|
| Author | Meredith, J and Mantel, S |
| Publishing Year | 2003 |
| Title | Project Management |
| Subtitle | A Managerial Approach |
| Edition | 5th edition |
| Publisher | New York: Wiley |
| ISBN | |

| Course Material | Book |
|-----------------|--------------------------------------|
| Author | Lock, D |
| Publishing Year | 2001 |
| Title | The Essentials of Project Management |
| Subtitle | |
| Edition | |
| Publisher | Aldershot: Gower |
| ISBN | |

| Course Material | Book |
|-----------------|--------------------------------------|
| Author | Turner, J |
| Publishing Year | 2000 |
| Title | Gower Handbook of Project Management |
| Subtitle | |

| Edition | |
|-----------|------------------|
| Publisher | Aldershot: Gower |
| ISBN | |

Notes

The module takes a broad approach to the subject of project management. It examines the implications of using project management principles to manage all types of organisational change. It analyses methods and techniques for managing a project through its life cycle. It allows the student to combine creative thought and specialised knowledge to realistic business scenarios in which they may be unfamiliar, but still require a valid management approach within imposed constraints.