

## Liverpool John Moores University

Title: PROJECT MANAGEMENT  
Status: Definitive  
Code: **6023BUSCOM** (119488)  
Version Start Date: 01-04-2013

Owning School/Faculty: Liverpool Business School  
Teaching School/Faculty: Liverpool Business School

Team	Leader
Natalie Marguet	Y

**Academic Level:** FHEQ6  
**Credit Value:** 24.00  
**Total Delivered Hours:** 80.00  
**Total Learning Hours:** 240  
**Private Study:** 160

### Delivery Options

Course typically offered: Standard Year Long

Component	Contact Hours
Lecture	26.000
Seminar	52.000

**Grading Basis:** 40 %

### Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Exam	Exam.		50.0	2.00
Presentation	Pres.	Group coursework and presentation.	50.0	

### Aims

*To investigate the strategic, tactical and operational context of projects and project management.*

*To evaluate the leadership, team and organisational issues of project management.*

*To demonstrate competence and professionalism in the use of project management tools.*

## Learning Outcomes

After completing the module the student should be able to:

- LO 1 Critically evaluate organisational approaches to projects.
- LO 2 Analyse the concepts of stakeholders, success factors and team roles across the project life cycle.
- LO 3 Critically evaluate methods, tools and techniques for planning, monitoring and controlling projects and risk.
- LO 4 Appraise and analyse leadership, teams and roles in successful projects.
- LO 5 Utilise an established software package and an established project management methodology to provide project management information.
- LO 6 Demonstrate recognised competencies in an established project management methodology.

## Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

Examination	LO 1	LO 2	LO 3	LO 6
Presentation	LO 4	LO 5		

## Outline Syllabus

*Projects and project management. Definitions of projects. The boundary and relationship between projects and operations. Development of project management as a profession (APM, PMI, IPMA).*

### *Project Success and Failure*

*Developing concepts of quality and defining project success. Benefits of projects. Project Success Criteria. Stakeholders. Project critical success factors.*

### *Project Life Cycle Management*

*Theory of the project life cycle. Upstream and downstream activities. Setting goals and objectives. Establishing deliverables. Project management methodologies. Managing risk.*

### *Team roles in Project Management*

*Skills and competencies. Leadership in a project environment.*

### *Organisational Approaches to Project Management*

*Project structures. Teams and matrices. Project office.*

### *Planning, Implementing, Monitoring and Controlling*

*Planning and reporting tools and techniques. PRINCE2. Quality management. Cost control and earned value.*

*Project Management Information Systems*  
*Use of Microsoft Project for planning, monitoring and controlling.*

## Learning Activities

Lectures will introduce base-line knowledge with tutorials developing knowledge and skills. The Blackboard site will direct students to the LJMU e-books available in the subject and extend their reading through links to journal articles and links to material provided by professional bodies.

## References

<b>Course Material</b>	Book
<b>Author</b>	OGC
<b>Publishing Year</b>	2009
<b>Title</b>	Managing Successful Projects with PRINCE2
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	London, TSO
<b>ISBN</b>	9780113310593

<b>Course Material</b>	Book
<b>Author</b>	Mantel, S, Meredith, J, Shafer, S and Sutton, M
<b>Publishing Year</b>	2011
<b>Title</b>	Project Management in Practise
<b>Subtitle</b>	
<b>Edition</b>	4th edition
<b>Publisher</b>	USA John Wiley and Sons
<b>ISBN</b>	0470646209

<b>Course Material</b>	Book
<b>Author</b>	Gray, C and Larson, E
<b>Publishing Year</b>	2006
<b>Title</b>	Project Management
<b>Subtitle</b>	The Managerial Process
<b>Edition</b>	4th edition
<b>Publisher</b>	McGraw-Hill
<b>ISBN</b>	0071289291

<b>Course Material</b>	Book
<b>Author</b>	Meredith, J and Mantel, S
<b>Publishing Year</b>	2006
<b>Title</b>	Project Management
<b>Subtitle</b>	A Managerial Approach

<b>Edition</b>	7th edition
<b>Publisher</b>	USA John Wiley and Sons
<b>ISBN</b>	0470400269

<b>Course Material</b>	Book
<b>Author</b>	Schwalbe, K
<b>Publishing Year</b>	2006
<b>Title</b>	Introduction to Project Management
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	Boston Thompson
<b>ISBN</b>	1418835595

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## Notes

The 2 hour exam will be the main summative assessment and will normally be case study based.

The one hour exam will be preparation for students for the Foundation qualification in PRINCE2 and will normally be multiple choice.

The group assessment of learning will include the simulation of a project team, with students working together to plan and define a project, and presenting a project initiation document to a project sponsor.