

## Liverpool John Moores University

Title: MANAGING PROJECTS  
Status: Definitive  
Code: **6505SM** (107497)  
Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School  
Teaching School/Faculty: Isle of Man International Business School

Team	Leader
Alex Watt	Y

**Academic Level:** FHEQ6  
**Credit Value:** 12.00  
**Total Delivered Hours:** 26.00  
**Total Learning Hours:** 120  
**Private Study:** 94

### Delivery Options

Course typically offered: Runs Twice - S1 & S2

Component	Contact Hours
Lecture	12.000
Tutorial	12.000

**Grading Basis:** 40 %

### Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Exam	AS1	Examination	50.0	2.00
Essay	AS2	Coursework	50.0	

### Aims

*To familiarise students with project organisations and with project management principles in order to prepare them to seek employment in project environments.*

### Learning Outcomes

After completing the module the student should be able to:

- 1 Appreciate the various situations in which a project organisation is needed.
- 2 Manage a project within a staged project lifecycle framework.
- 3 Define project success criteria and prepare a business case for a project which takes into account all stakeholders.
- 4 Align project specifications to corporate strategy.
- 5 Apply the methods, tools, and techniques of project management, especially in terms of project planning, project control, and project risk management.
- 6 Discuss human and organisational issues in project organisations.
- 7 Become proficient at the use of Microsoft Project.

## Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

EXAM	1	2	3	4	5	6
ESSAY	2	5	7			

## Outline Syllabus

*Topic 1: Projects and project organisations*

*Topic 2: The project life cycle*

*Topic 3: Projects and strategy*

*Topic 4: Initiating a project*

*Topic 5: Project risk management*

*Topic 6: Project planning I*

*Topic 7: Project planning II*

*Topic 8: Project control*

*Topic 9: Project Flexibility*

*Topic 10: Organisational and human issues in project management*

*Topic 11: Course Review*

## Learning Activities

A one hour lecture and a one hour tutorial each week. Some tutorials may involve the development of hands-on skills in computer labs.

## References

<b>Course Material</b>	Book
<b>Author</b>	Cleland, D and King, W
<b>Publishing Year</b>	1998
<b>Title</b>	Project Management Handbook
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	Van Nostrand Reinhold

<b>ISBN</b>	
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<b>Course Material</b>	Book
<b>Author</b>	Lock, D
<b>Publishing Year</b>	2001
<b>Title</b>	The Essentials of Project Management
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	Aldershot: Gower
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	Maylor, H
<b>Publishing Year</b>	2003
<b>Title</b>	Project Management
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	3rd edition, London: Pitman
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	Meredith, J and Mantel, S
<b>Publishing Year</b>	2003
<b>Title</b>	Project Management: A Managerial Approach
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	5th edition, New York: Wiley
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	Turner, J
<b>Publishing Year</b>	2000
<b>Title</b>	Gower Handbook of Project Management
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	Aldershot: Gower
<b>ISBN</b>	

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## Notes

This final year module discusses project management and organisations from a wide variety of perspectives (e.g. construction projects, innovation projects, change management). It is a relevant module for any student intending to pursue a career in an industry where the use of projects as a form of organisation is common, or for students who seek employment within project teams.