

Liverpool John Moores University

Title: MANAGEMENT ACCOUNTING
Status: Definitive
Code: **6518CP** (103603)
Version Start Date: 01-08-2013

Owning School/Faculty: Arts, Professional and Social Studies
Teaching School/Faculty: Dublin Business School

Team	Leader
Alistair Beere	Y

Academic Level: FHEQ6
Credit Value: 24.00
Total Delivered Hours: 77.00
Total Learning Hours: 240
Private Study: 163

Delivery Options

Course typically offered: Standard Year Long

Component	Contact Hours
Lecture	50.000
Tutorial	25.000

Grading Basis: 40 %

Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Essay	AS1	Group Assignment	30.0	
Exam	AS2	Examination	70.0	2.00

Aims

To give learners the knowledge to examine the uses of management accounting information in a complex business environment.

To further develop the learners' knowledge and skills in the application of management accounting techniques to quantitative and qualitative information for decision-making.

To build on prior variance analysis knowledge and extend this to include advanced variances.

To enhance the learners' appreciation of the interaction of management accounting and organisational management in planning and budgeting.

To provide the learners with an understanding of the nature of global entities and the evaluation of performance including divisionalisation and transfer pricing.

Learning Outcomes

After completing the module the student should be able to:

- 1 Discuss and apply specialist cost and management accounting techniques.
- 2 Apply pricing strategies and other relevant decision-making techniques to support and present recommendations.
- 3 Prepare and interpret advanced variance analysis reports.
- 4 Critically evaluate and apply advanced budgeting techniques including behavioural considerations.
- 5 Evaluate the strategic performance of business entities operating in a modern commercial environment.

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

GROUP	1	2	5		
ASSIGNMENT					
EXAM	1	2	3	4	5

Outline Syllabus

Indicative Syllabus:

1. *Specialist management accounting techniques - ABC; lifecycle costing; target costing; throughput accounting; customer profitability analysis.*
2. *Pricing - Pricing decisions and pricing strategies (profit maximisation / market share).*
3. *Decision-making techniques - Theory of constraints; limiting factors and linear programming*
4. *Decision-making techniques - Relevant cost analysis; make or buy decisions; break-even analysis.*
5. *Advanced Budgeting - Budgetary systems in a contemporary business environment. Types of budgets (ZBB, activity-based) and quantitative analysis in budgeting using learning curve. Behavioural aspects of budgeting. Principles of "beyond budgeting".*
6. *Standard costing and variance analysis - Basic variances and operating statements. Operating statements in marginal and absorption costing contexts. Behavioural aspects of standard setting.*
7. *Advanced variance analysis - Advanced variances - mix and yield, sales mix and quantity, planning and operational variances.*
8. *Modern developments in management accounting - JIT; TQM; kaizen costing; environmental accounting and ethical issues.*

9. Performance measurement - Key performance indicators and ratios; benchmarking; non-financial performance indicators; Behavioural considerations.
 10. Divisional Performance - ROI and RI and transfer pricing. Performance analysis in not for profit organisations and the public sector.

Learning Activities

Lectures and tutorials.

References

Course Material	Book
Author	Drury, C
Publishing Year	2011
Title	Management & Cost Accounting
Subtitle	
Edition	8th
Publisher	Cengage Learning
ISBN	

Course Material	Book
Author	Merchant K, Van der Stede.
Publishing Year	2011
Title	Management Control Systems
Subtitle	Performance Measurement, Evaluation and Incentives
Edition	3rd
Publisher	Prentice Hall
ISBN	

Course Material	Book
Author	Homgren, C.
Publishing Year	2008
Title	Management and Cost Accounting
Subtitle	
Edition	4th
Publisher	Pearson Education
ISBN	

Notes

This module further develops the fundamental elements of planning, control and decision making and expands this to consider performance measurement and evaluation. It will focus on the application of management accounting techniques to assist management in a range of business scenarios.