

## **Module Proforma**

**Approved, 2022.04** 

# **Summary Information**

| Module Code         | 7005LBSMHR  |
|---------------------|---|
| Formal Module Title | Managing People Recruitment and Developing Talent |
| Owning School       | Business and Management                           |
| Career              | Postgraduate Taught                               |
| Credits             | 20  |
| Academic level      | FHEQ Level 7                                      |
| Grading Schema      | 50  |

## **Module Contacts**

### **Module Leader**

| Contact Name      | Applies to all offerings | Offerings |
|-------------------|--------------------------|-----------|
| Patricia Jolliffe | Yes                      | N/A       |

### **Module Team Member**

| Contact Name | Applies to all offerings | Offerings |
|--------------|--------------------------|-----------|
|--------------|--------------------------|-----------|

### **Partner Module Team**

| ct Name Applies to all offerings Offerings |  |
|--|--|
|--|--|

# **Teaching Responsibility**

| LJMU Schools involved in Delivery |  |
|-----------------------------------|--|
| Business and Management           |  |

# **Learning Methods**

| Learning Method Type | Hours |
|----------------------|-------|
|----------------------|-------|

| Workshop | 24 |
|----------|----|
|----------|----|

### Module Offering(s)

| Offering Code | Location | Start Month | Duration |
|---------------|----------|-------------|----------|
| SEP-MTP       | MTP      | September   | 12 Weeks |

#### **Aims and Outcomes**

#### Aims

This module explores both strategic and practice based approaches of people planning and effective management of talent and development. The module investigates the evolving landscape in attracting, recruiting, selecting and onboarding people, ensuring fairness of opportunity and individual and organisational performance. The module explores the influence of digitalisation and technological advancements in managing and developing talent, whilst also exploring strategic approaches to sustaining a pipeline of future talent within an organisation.

## **Learning Outcomes**

## After completing the module the student should be able to:

| Code | Description   |
|------|---|
| MLO1 | Critically evaluate strategic approaches to attracting, recruiting, selecting, and onboarding people.   |
| MLO2 | Critically analyse the need for succession planning and the various methods of building internal development and progression pipelines.                 |
| MLO3 | Critique the approaches available to measure performance and stimulate motivation to achieve to enhance individual engagement and business performance. |

### **Module Content**

### **Outline Syllabus**

Resourcing & Talent Management StrategiesFuture Proofing – Forward Thinking Resourcing and Talent Strategies and Practices Employer Branding – Establishing Employer of Choice RecognitionJob Analysis, Design and CompetenciesAdvanced Selection MethodsThe Digital Attraction – using technology to attract, select and retainSuccession Planning – How to Grow Individual and Team TalentsReward and Motivation – Attracting and Retaining Talent Performance and Achievement Strategies – Engaging, Punitive and Corrective ApproachesAttendance Measurement & ManagementLegal and Ethical Retirement, Redundancy & Dismissal Practices

#### **Module Overview**

#### **Additional Information**

Students will explore the strategic approaches to managing and developing talent and investigate how to sustain agile and effective people planning initiatives. Students will critically evaluate succession planning and inclusive approaches to unlock internal talent within a business. Students will develop a critical understanding of employer and employee branding and how to effectively analyse both internal and external labour markets. The module explores the sociodemographic and legislative considerations to effective talent and development management.

### **Assessments**

| Assignment Category | Assessment Name | Weight | Exam/Test Length (hours) | Learning<br>Outcome<br>Mapping |
|---------------------|-----------------|--------|--------------------------|--------------------------------|
| Report              | Report          | 100    | 0                        | MLO1, MLO3,<br>MLO2            |