

## Liverpool John Moores University

Title: PROJECT MANAGEMENT  
Status: Definitive  
Code: **7500KFBEM** (116094)  
Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School  
Teaching School/Faculty: Kaplan Financial Birmingham

Team	Leader
Alastair Balchin	Y

**Academic Level:** FHEQ7  
**Credit Value:** 15.00  
**Total Delivered Hours:** 36.00  
**Total Learning Hours:** 150  
**Private Study:** 114

### Delivery Options

Course typically offered: Runs Twice - S1 & S2

Component	Contact Hours
Online	36.000

**Grading Basis:** 40 %

### Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Essay	AS1	Coursework 1	50.0	
Essay	AS2	Coursework 2	50.0	

### Aims

*To investigate the context and processes of project management.  
To develop skills in the use of project management techniques.*

### Learning Outcomes

After completing the module the student should be able to:

- 1 Critically evaluate organisational approaches to project management.

- 2 Analyse the concepts of stakeholders, success criteria and critical success factors in the context of projects.
- 3 Critically evaluate methods for the management of the project life cycle.
- 4 Select and apply methods, tools and techniques for planning, monitoring and controlling projects and for managing risk.
- 5 Utilise a computer package to provide project management information.
- 6 Analyse the skills and competencies required of the project manager.

## Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

Essay	1	2	3	4	5	6
Essay	1	2	3	4	5	6

## Outline Syllabus

*Projects and Project Management. Definitions of Projects, Projects v Operations, Development of Project Management, Growth of the Project Management Profession (APM, PMI, IPMA).*

*Project Success and Failure.*

*Defining Project Success, Benefits, Project Success Criteria, Stakeholders, Project Critical Success Factors.*

*Project Life Cycle Management.*

*Theory of the Project Life Cycle. Upstream and Downstream Activities. Setting Goals and Objectives. Establishing Deliverables, The project Definition Report, Project Management Methodologies (ie PRINCE), Managing Risk.*

*Role of the Project Manager.*

*Skills and competencies, Situational Leadership in a Project Environment.*

*Organisational Approaches to Project Management.*

*Project Structures, Teams and Matrices, Project Office, Goal Directed Project Management.*

*Planning Implementing, Monitoring and Controlling.*

*Planning Tools and Techniques, Cost control, Reporting, Earned Value.*

*Project Management Information Systems.*

*Use of Microsoft Project for planning, monitoring and controlling.*

## Learning Activities

Sessions will be interactive and will incorporate lectures, individual and group activities.

Use will be made of videos, case studies and project management software.

## References

<b>Course Material</b>	Book
<b>Author</b>	Turner, J R
<b>Publishing Year</b>	1999
<b>Title</b>	The Handbook of Project-based Management: Improving the Processes for Achieving Strategic Objectives
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	2nd edition, Maidenhead McGraw Hill 077091612
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	Maylor, H
<b>Publishing Year</b>	2003
<b>Title</b>	Project Management
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	3rd edition, London Pitman 0273655418
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	Healy, P L
<b>Publishing Year</b>	1997
<b>Title</b>	Project Management: Getting the Job Done on Time and in Budget
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	Oxford Butterworth-Heinemann 0705689439
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	Meredith, J R and Mantel, S J
<b>Publishing Year</b>	2003
<b>Title</b>	Project Management: a Managerial Approach
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	5th edition, Chichester John Wiley and Sons 0471073237
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	Kerzner, H
<b>Publishing Year</b>	2003
<b>Title</b>	Project Management: a Systems Approach to Planning, Scheduling and Controlling
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	8th edition, Wiley e-book
<b>ISBN</b>	

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<b>Course Material</b>	Book
<b>Author</b>	www.apm.org.uk
<b>Publishing Year</b>	0
<b>Title</b>	
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	www.pmi.org
<b>Publishing Year</b>	0
<b>Title</b>	
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	
<b>ISBN</b>	

<b>Course Material</b>	Book
<b>Author</b>	www.ogc.gov.uk
<b>Publishing Year</b>	0
<b>Title</b>	
<b>Subtitle</b>	
<b>Edition</b>	
<b>Publisher</b>	
<b>ISBN</b>	

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## Notes

Project Management requires project management knowledge, transferable skills, such as presenting, and the ability to use project management tools, such as MSProject. The coursework will include a group submission involving the simulation of a project team, with students working together to plan and define a project of their choice, which has been agreed by the tutor. Project teams are required to present their findings to tutors from the module team. Formative feedback will be provided on this piece of work before the submission of the final part of the coursework which is assessed as an individual's piece of work.