

Liverpool John Moores University

Title: PROJECT MANAGEMENT
Status: Definitive
Code: **7500KFMME** (116218)
Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School
Teaching School/Faculty: Kaplan Financial Manchester

Team	Leader
Alastair Balchin	Y

Academic Level: FHEQ7
Credit Value: 15.00
Total Delivered Hours: 36.00
Total Learning Hours: 150
Private Study: 114

Delivery Options

Course typically offered: Runs Twice - S1 & S2

Component	Contact Hours
Online	36.000

Grading Basis: 40 %

Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Essay	AS1	Coursework 1	50.0	
Essay	AS2	Coursework 2	50.0	

Aims

*To investigate the context and processes of project management.
To develop skills in the use of project management techniques.*

Learning Outcomes

After completing the module the student should be able to:

- 1 Critically evaluate organisational approaches to project management.

- 2 Analyse the concepts of stakeholders, success criteria and critical success factors in the context of projects.
- 3 Critically evaluate methods for the management of the project life cycle.
- 4 Select and apply methods, tools and techniques for planning, monitoring and controlling projects and for managing risk.
- 5 Utilise a computer package to provide project management information.
- 6 Analyse the skills and competencies required of the project manager.

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

Essay	1	2	3	4	5	6
Essay	1	2	3	4	5	6

Outline Syllabus

Projects and Project Management. Definitions of Projects, Projects v Operations, Development of Project Management, Growth of the Project Management Profession (APM, PMI, IPMA).

Project Success and Failure.

Defining Project Success, Benefits, Project Success Criteria, Stakeholders, Project Critical Success Factors.

Project Life Cycle Management.

Theory of the Project Life Cycle. Upstream and Downstream Activities. Setting Goals and Objectives. Establishing Deliverables, The project Definition Report, Project Management Methodologies (ie PRINCE), Managing Risk.

Role of the Project Manager.

Skills and competencies, Situational Leadership in a Project Environment.

Organisational Approaches to Project Management.

Project Structures, Teams and Matrices, Project Office, Goal Directed Project Management.

Planning Implementing, Monitoring and Controlling.

Planning Tools and Techniques, Cost control, Reporting, Earned Value.

Project Management Information Systems.

Use of Microsoft Project for planning, monitoring and controlling.

Learning Activities

Sessions will be interactive and will incorporate lectures, individual and group activities.

Use will be made of videos, case studies and project management software.

References

Course Material	Book
Author	Turner, J R
Publishing Year	1999
Title	The Handbook of Project-based Management: Improving the Processes for Achieving Strategic Objectives
Subtitle	
Edition	
Publisher	2nd edition, Maidenhead McGraw Hill 077091612
ISBN	

Course Material	Book
Author	Maylor, H
Publishing Year	2003
Title	Project Management
Subtitle	
Edition	
Publisher	3rd edition, London Pitman 0273655418
ISBN	

Course Material	Book
Author	Healy, P L
Publishing Year	1997
Title	Project Management: Getting the Job done on Time and in Budget
Subtitle	
Edition	
Publisher	5th edition, Chichester John Wiley and Sons 0471073237
ISBN	

Course Material	Book
Author	Kerzner, H
Publishing Year	2003
Title	Project Management: a Systems Approach to Planning, Scheduling and Controlling
Subtitle	
Edition	
Publisher	8th edition, Wiley e-book
ISBN	

Course Material	Book
Author	www.apm.org.uk
Publishing Year	0
Title	
Subtitle	
Edition	
Publisher	
ISBN	

Course Material	Book
Author	www.pmi.org
Publishing Year	0
Title	
Subtitle	
Edition	
Publisher	
ISBN	

Course Material	Book
Author	www.ogc.gov.uk
Publishing Year	0
Title	
Subtitle	
Edition	
Publisher	
ISBN	

Notes

Project Management requires project management knowledge, transferable skills, such as presenting, and the ability to use project management tools, such as MSProject. The coursework will include a group submission involving the simulation of a project team, with students working together to plan and define a project of their choice, which has been agreed by the tutor. Project teams are required to present their findings to tutors from the module team. Formative feedback will be provided on this piece of work before the submission of the final part of the coursework which is assessed as an individual's piece of work.