

Liverpool John Moores University

Title: PROJECT MANAGEMENT
Status: Definitive
Code: **7501ME** (103643)
Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School
Teaching School/Faculty: Dublin Business School

Team	Leader
Graham Padgett	Y

Academic Level: FHEQ7
Credit Value: 15.00
Total Delivered Hours: 32.00
Total Learning Hours: 150
Private Study: 118

Delivery Options

Course typically offered: Runs Twice - S1 & S2

Component	Contact Hours
Lecture	20.000
Tutorial	10.000

Grading Basis: 40 %

Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Essay	AS1	Analysis of a project management topic including Group Presentation.	25.0	
Exam	AS2		75.0	2.00

Aims

This module aims to develop your understanding of the context of the project management process, whilst developing specific skills in project management. The subject of project management is increasingly multi-disciplinary in nature and this module reflects this by providing you with an understanding of the social, organisational, behavioural and systems issues of project management. In addition to providing understanding of the subject of project management the module will introduce a number of tool and techniques for managing activities throughout the

project life cycle.

This course is designed to convey the principles, tools, techniques, and methods employed in order to be effective in managing projects and leading the people responsible for executing the tasks that make up the project.

Aims:

To explore the social, organisational, behavioural, and systems issues of project management.

To introduce project management tools, techniques, and information systems.

Learning Outcomes

After completing the module the student should be able to:

- 1 Evaluate organisation approaches to project management.
- 2 Select and apply methods, tools and techniques for planning, monitoring and controlling and for managing risk.
- 3 Analyse the skills and competencies required of the project manager.
- 4 Analyse the concepts of stakeholders, success criteria and critical success factors in the context of projects.
- 5 Evaluate methods for the management of the project life cycle.

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

ESSAY	1	2	3	4	5
EXAM	1	2	3	4	5

Outline Syllabus

Projects and Project Management
Definitions of Projects. Projects v Operations
Development of Project Management
Growth of the Project Management Profession.
Project Success and Failure
Defining Project Success. Benefits
Project Success Criteria. Stakeholders
Project Critical Success Factors
Project Life Cycle Management
Theory of the Project Life Cycle
Upstream and Downstream Activities
Setting Goals and Objectives
Establishing Deliverables
The project Definition Report
Project Management Methodologies (ie PRINCE)
Managing Risk
Role of the Project Manager
Skills and competencies

Situational Leadership in a Project Environment
Organisational Approaches to Project Management
Project Structures
Teams and Matrices
Project Office
Goal Directed Project Management
Planning Implementing, Monitoring and Controlling
Planning Tools and Techniques
Cost control. Reporting
Earned Value

Learning Activities

Lectures and tutorials.

References

Course Material	Book
Author	Hamilton, A
Publishing Year	1999
Title	Managing for Value: Achieving High Quality at Low Cost
Subtitle	
Edition	
Publisher	Oak Tree Press 1-86076-114-3
ISBN	

Course Material	Book
Author	Kerzner, H
Publishing Year	2006
Title	Project Management: A Systems Approach to Planning, Scheduling, and Controlling
Subtitle	
Edition	
Publisher	9th edition, Wiley, 978-0-471-74187-9
ISBN	

Course Material	Book
Author	Maylor, H
Publishing Year	2003
Title	Project Management
Subtitle	
Edition	
Publisher	3rd edition, Pitman, London
ISBN	

Course Material	Book
Author	Meredith, J and Mantel, S
Publishing Year	2003
Title	Project Management: A Managerial Approach
Subtitle	
Edition	
Publisher	5th edition Wiley, 978-0-471-42907-4
ISBN	

Course Material	Book
Author	Thiry, M
Publishing Year	1997
Title	Value Management Practice: Project Management Institute
Subtitle	
Edition	
Publisher	1880410141
ISBN	

Notes

ESSAY AND EXAM