# **Liverpool** John Moores University

Title: STRATEGIC MANAGEMENT

Status: Definitive

Code: **7505ANGBM** (100361)

Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School Teaching School/Faculty: Liverpool Business School

Team	emplid	Leader
John Meehan		Υ

Academic Credit Total

Level: FHEQ7 Value: 15.00 Delivered 32.00

**Hours:** 

Total Private

Learning 150 Study: 118

**Hours:** 

**Delivery Options** 

Course typically offered: Standard Year Long

Component	Contact Hours
Online	32.000

**Grading Basis:** 40 %

#### **Assessment Details**

Category	Short Description	Description	Weighting (%)	Exam Duration
Presentation	AS1	The module is assessed by a written project of approximately 6000 words produced by a group of 3 to 6 participants. The project is to be presented to the managing director and a group of senior managers at Anglesey CC. Included in the assessment is an individual piece of work reflecting on the learning from this module.	100.0	

#### Aims

To equip participants with the knowledge and skills to evaluate public service strategic management and management process within the context of the prevailing

external environment.

## **Learning Outcomes**

After completing the module the student should be able to:

- 1 Evaluate the strategic management processes in the context of contemporary local government external and internal factors.
- 2 Analyse the local authority operating environment.
- 3 Articulate the importance of obtaining and sustaining 'best value'.
- 4 Develop a strategic plan.
- Use aspects of the underpinning knowledge provided in the module to explain, and if appropriate, resolve a practical problem or issue relating to strategic management in local government.

## **Learning Outcomes of Assessments**

The assessment item list is assessed via the learning outcomes listed:

Presentation 1 2 3 4 5

## **Outline Syllabus**

Pragmatic perspectives on strategic planning.
Tools for analysing the operating environment.
External and internal critical success factors for Best Value.
Strategy formulation process.
Strategy option screening.
Strategy implementation.

## **Learning Activities**

#### References

Course Material	Book
Author	Johnson, G and Scholes, K
Publishing Year	2006
Title	Exploring Corporate Strategy
Subtitle	
Edition	7th edition
Publisher	Prentice Hall
ISBN	

Course Material	Book
Author	Scholes, K and Johnson, G
Publishing Year	2000
Title	Exploring Public Sector Strategy
Subtitle	
Edition	
Publisher	Prentice Hall
ISBN	

Course Material	Book
Author	Lane, J E
Publishing Year	1995
Title	The Public Sector
Subtitle	Concepts Models and Approaches
Edition	
Publisher	Sage Publications
ISBN	

#### **Notes**

Relationship between learning outcomes and assessment tasks:

The mark awarded to the group project will be multiplied by the number of participants in the group.

This module provides an integrative approach to strategic management in local government.

The module is available only as part of the Anglesea County Coucil postgraduate Diploma in Management.