

Liverpool John Moores University

Title: PROJECT MANAGEMENT
Status: Definitive
Code: **7514ME** (107450)
Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School
Teaching School/Faculty: Isle of Man International Business School

Team	Leader
Alex Watt	Y

Academic Level: FHEQ7
Credit Value: 15.00
Total Delivered Hours: 36.00
Total Learning Hours: 150
Private Study: 114

Delivery Options

Course typically offered: Runs Twice - S1 & S2

Component	Contact Hours
Online	36.000

Grading Basis: 40 %

Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Essay	AS1	Application of Project Management Principles to develop the scope of a work related project.	60.0	
Essay	AS2	Producing recommended project initiation document and programme governance for work related project.	40.0	

Aims

*To investigate the context and processes of project management.
To develop skills in the use of project management techniques.*

Learning Outcomes

After completing the module the student should be able to:

- 1 Evaluate organisation approaches to project management.
- 2 Analyse the concepts of stakeholders, success criteria and critical success factors in the context of projects.
- 3 Evaluate methods for the management of the project life cycle.
- 4 Select and apply methods, tools and techniques for planning, monitoring and controlling projects and for managing risk.
- 5 Utilise a computer package to provide project management information.
- 6 Analyse the skills and competencies required of the project manager.

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

ESSAY	1	2	3	
ESSAY	3	4	5	6

Outline Syllabus

*Introduction. Projects, Project Management and Project Environment
Introduction: Module aims/objectives. Assessment. Literature sources. Projects and project management. Definitions of Projects. Project Management methodology.
Project Strategy and Project Management Plan. Project Life Cycle Design and Management
Starting up the Project, Initiating the Project, setting objectives, scope, boundaries, agreeing measures and baseline
Project Planning, Milestone Plans
Milestone planning, Directing the project – Steering Group and control, controlling a milestone stage
Managing Project Risk
Assess project risks and contingency plans, Project Risk Analysis and Management (PRAM).
Activity Schedule and Managing Stage boundaries
Scheduling activities Planning Schedule Activities, Controlling a milestone stage
Project Management Software
Use of MSProject and completion of tutorial
Project Structures and Directing a Project
Monitoring the project using visual monitoring. Project teams, matrix structures.
Stakeholder analysis
Programme Management
Project Closure and 7s Framework
Project closure principles and project situational analysis using 7s framework
Project Critical Success Factors.
Project Critical Success Criteria. Stakeholders. Project critical success factors.
Project communications management*

Project Quality Assurance: Processes, Components and Techniques

Learning Activities

Sessions will be interactive and will incorporate lectures, individual and group activities.

Use will be made of videos, case studies and project management software.

References

Course Material	Book
Author	Maylor, H
Publishing Year	2003
Title	Project Management
Subtitle	
Edition	
Publisher	3rd edition, Pitman, London
ISBN	

Course Material	Book
Author	Turner, J R
Publishing Year	1999
Title	The Handbook of Project-based Management: Improving the Processes from Achieving Strategic Objectives
Subtitle	
Edition	
Publisher	2nd edition, Maidenhead McGaw Hill 077091612
ISBN	

Course Material	Book
Author	Healy, P L
Publishing Year	1997
Title	Project Management: Getting the Job done on Time and in Budget
Subtitle	
Edition	
Publisher	Oxford Butterworth-Heinemann 0705689439
ISBN	

Course Material	Book
Author	Meredith, J R and Mantel, S J
Publishing Year	2003
Title	Project Management: A Managerial Approach
Subtitle	
Edition	

Publisher	5th edition, Chichester: John Wiley & Sons 0471073237
ISBN	

Course Material	Book
Author	www.apm.org.uk
Publishing Year	0
Title	
Subtitle	
Edition	
Publisher	
ISBN	

Notes

IOMMEM002 Project Management requires project management knowledge, transferable skills, such as presenting, and the ability to use project management tools, such as MSProject.

The module aims to develop your understanding of the context of the project management process, whilst developing specific skills in project management. The subject of project management is increasingly multi-disciplinary in nature and this module reflects this by providing you with an understanding of social, organisational, behavioural and systems issues of project management. In addition to providing understanding of the subject of project management the module will introduce a number of tool and techniques for managing activities throughout the project life cycle.

The module uses a mixture of lectures and tutorials. The module also introduces the project management software package Microsoft Project.