

Liverpool John Moores University

Title: PROJECT MANAGEMENT PLANNING AND CONTROL
Status: Definitive
Code: **7515PD** (103687)
Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School
Teaching School/Faculty: Dublin Business School

Team	Leader
Graham Padgett	Y

Academic Level: FHEQ7
Credit Value: 15.00
Total Delivered Hours: 32.00
Total Learning Hours: 150
Private Study: 118

Delivery Options

Course typically offered: Runs Twice - S1 & S2

Component	Contact Hours
Lecture	20.000
Tutorial	10.000

Grading Basis: 40 %

Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Essay	AS1	Coursework	40.0	
Exam	AS2	Examination	60.0	2.00

Aims

*The primary aim of this second module is to achieve a critical understanding of established and emerging project management theories and issues including the use of tools and techniques to achieve best professional practice.
To build on the first module and further explore the social, organisational, behavioural, and systems issues of project management in the contemporary organisation.*

Learning Outcomes

After completing the module the student should be able to:

- 1 Critically evaluate suitable configuration control and change management procedures within the context of a project.
- 2 Critically evaluate and apply good practice in the selection of project staff and the leadership of the project team.
- 3 Critically understand and professionally deal with the wide range of professional and ethical issues and responsibilities that relate to the working role of being a project manager in a technical or business environment.

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

Essay	1	2	3
EXAM	1	2	3

Outline Syllabus

1. *Planning Implementing, Monitoring and Controlling.*
2. *Planning Tools and Techniques. Cost control. Reporting. Earned Value.*
3. *Project Office. Goal Directed Project Management.*
4. *Defining the project: many costly problems arise because of ambiguous or conflicting objectives.*
5. *Coping with limited resources.*
6. *Skills and competencies. Situational Leadership in a Project Environment.*
7. *The nature of project management in terms of key drivers, issues and management approaches that relate to the role - including industry standard methods.*

Learning Activities

Lectures and tutorials.

References

Course Material	Book
Author	A Guide to the Project Management Body of Knowledge
Publishing Year	2009
Title	
Subtitle	
Edition	4th edition
Publisher	The Project Management Institute (www.pmi.org)

ISBN	
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Course Material	Book
Author	Kerzner, H
Publishing Year	2009
Title	Project Management: A Systems Approach to Planning, Scheduling, and Controlling
Subtitle	
Edition	
Publisher	10th edition, Wiley
ISBN	

Course Material	Book
Author	Kaufman, J and Woodhead, R
Publishing Year	2006
Title	Stimulating Innovation in Products and Services: With Function Analysis and Mapping
Subtitle	
Edition	
Publisher	Wiley
ISBN	

Course Material	Book
Author	Maylor, H
Publishing Year	2005
Title	Project Management
Subtitle	
Edition	
Publisher	3rd edition, Pitman, London
ISBN	

Course Material	Book
Author	Meredith, J and Mantel, S
Publishing Year	2009
Title	Project Management: A Managerial Approach
Subtitle	
Edition	
Publisher	7th edition, Wiley
ISBN	

Notes

Lectures and tutorials.